

'U 0RVWDILJXU 5DKPDQ1V YLVLW WR WKH 8QLYHUVLW\ RI :H  
XQGHU WKH 8QLYHUVLW\ RI 0LVVRXUL DQG 6RXWK \$IULFD  
HQKDQFLQJ FROODERUDWLRQ EHWZHHQ 80.& DQG P8:& W  
GHYHORSPHQW DQG IDFLOLW\ PDQDJHPHQW 7KH YLVLW LQ  
DFWLYLWLHV GXULQJ ZKLFK QHZ UHVHDFK RSSRUWXQLW  
DQG SRWHQWLDO SDWKV IRUGM \$LQWK SXEOLFRQ L'RQ 5 ZKRPHQ

IXUWKHU VWUHQJWKHQLQJ WKLW FROODERUDWLRQ  
5HVHDFK 7KUXVWV DQG \$FWLYLWLHV 'XULQJ WKH 806\$(3 9  
7KH FROODERUDWLYH UHVHDFK HIIRUWV EHWZHHQ WKH 80  
WKH 8QLYHUVLW\ RI :HVWHUQ &DSH 8:& IRFXVHG RQ DGYD  
ZLWK D SDUWLFXODU HPSKDVLV RQ HJSDQ & LQHQSHDWLY  
GHYLFH FRQILJXUDWLRQ OHG E\ 'U 0RVWDILJXU 5DKPDQ  
NQRZOHGJH RI SHURYVNLWH PDWHULDOV JXLGHG E\ 'U &F  
7KLW FROODERUDWLRQ DLPHGRWRNSWK WKH ERXQGDULHV F

SUHVXUH FKHPL  
YDSRU GHSRVLWLRQ &9' DV D VFDODEOH DQG FROVLURQDO  
SHURYVNLWH OD\HUV ZLWK HQKDQFHG HQYLURQPHQWDO VV  
\$ NH\ IRFXV RI WKH UHVHDFK ZDV WKH GHYHORSPHQW RI D  
OHYHUDJH WKH SKHQRPISQRDOR\ &LWZFWKDDWQHWLW BQG VWRU

EDVHG RSWRHOHFV  
GHYVFWKDW FRXOG HIILFLHQWO\ FDSWXUH DQG VWRUH HQH

&XUULFXOXP 'HYHORSPHQW DQG )DFLOLW\ 0DQDJHPPHQW  
,Q DGGLWLRQ WR UHVHDFK WKH FROODERUDWLRQ DOVR  
PDQDJHPPHQW \$ MRLQW HIIRUW ZDV PDGH WR FUHDWH D QD  
SURYLGH VWXGHQWV ZHUW KH QDQG PLFOR' DQG DQ DQ IDZKURLWD  
D VLPLODU FRXUVH DW 80.& FRQWULEXWHG KLV H[SHUWLVI  
WKDW WKH FX0FPUWKDĐ X: ðc(€Q fj OeaM(€DW 8:&



0D\		LQWHJUDWLRQ ZLW GHYLFHV PLQWXH 4 \$ DQG GLVFXVVL  )DFXOW\ SUHVHQWD\	7LPH WI FRQIGUPH 9HQXH" &DWHULQ 'U 5DKPE
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