

%RDUG RI &XUDWRUV 0HHWLQJ  
-XQH

UNIVERSITY OF MISSOURI  
Columbia . Kansas City . Rolla . St. Louis



%2\$5' 2) &85\$7256  
0LQXWHV RI WKH %RDUG RI &XUDWRUV 0HH  
-XQH  
&ROXPOLDVRXUL

%RDUG&XUDWRUV WWH PHHWXQHYZHUH KRCQXQFWLRQ  
ZLWK WKLV %RDUG PHHWLQJ

%2\$5' 2) &85\$7256 0((7±38%/, & 6(66,21

R 0LVVRXUL&%RDWRUV ZDV FRQYHQHG LG  
DW \$ 0 RQKXGDAXQH LQRUWK \$IDWQSPULDO 6WXGH  
8QLRQ WCHYHUVLW\ &ROXPOLDVRXULVXLLVXDQW W  
SXEOLF QRWLFH JLYHQ RIRQZG PXH&YDQUG R &XUDWRUV  
&XUDWRUV SUHVLGHG RYHU WKH PHHWLQJ

3UHVHQW

7KH +RQRUDEOH -XOLD \* %UQFLF  
7KH +RQRUDEOH 'DUU\O 0 &KDWPDQ  
7KH +RQRUDEOH )DUPHU  
7KH +RQRUDEOH % \*UDKDP  
7KH +RQRUDEOH -HIUH\ / /D\PDQ  
7KH +RQRUDEOH -RKQ 5 3KLOOLSV  
7KH +RQRUDEOH 3KLOOLS + 6QRZGHQ  
7KH +RQRUDEOH 'DYLQ / 6WHHOPDQ  
7KH +RQRUDEOH -RQ 7 6XQGYROG

\$OVR 3UHVHQW

%RDUG RI &XUDWRUV 0HHWLQJ  
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' U0XQ < 83KURHLVLGHQW  
0U 6WHSKHQ - 2ZHQV \*HQHUDO &RXQVHO  
0V &LQG\ +DUPRQ 6HFUHWDU\ RI WKH %RDUG RI &XUD  
0U \$YHU\ : 60XBUHQW 5HSUHVHQWDWLYH WR WKH %RDU  
'U & 0DXOL \$JUDZDO &KDQFHQ &DQV D8Q & YWU VVLW\ RI 0L  
'U \*DU\ . \$OOHQ 9LFH 3UHVVLGHQW IRU ,QIRUPDWLRQ  
'U \$OH[DQGHU &DUWZULJKW &KDQFHQ &FHOXOPEL DRU 8QLYHU  
0U -RQDWKDQ &XUWULJKW &KLHI ([HFXWLYH 2IILFHU  
0V .DPUKDQ )DUZHOO &RIPPIXQDUFNMMRQJ 2QIGFHU  
0V 0DUVKD )LVFKHU &KLHI +XPDQ 5HVRXUFHV 2IILFHU  
'U 7KRPDV ) \*HRUJH &KDQFHOOBW IRRXBQ LYHUVLW\ RI  
'U 6WHYHQ : \*UDKDP 6HQLRU \$VVRFLDWH 9LFH 3UHVVL  
0V &KULVWLQH +ROW6\ &WHPI RI 6WDII 80  
0U .HYLQ 0F'RQDOG &KLHI 'LYHUVLW\ 2IILFHU  
'U 0DUN 0F,QWRVK 9LFH 3UHVVLGHQW IRU 5HVHDFK DC  
'U &KULV 0DSOHV ,QWHULP &KDQFHOOBU IRU 0LVVRXU  
0V 0LFKHOOH 3LUDQLR FXWHMHP &KLHI \$XGLW ([H  
0U 5\DQ ' 5DSS 9LFH 3UHVVLGHQW IRU )LQDQFH  
'U 0DUVKDOO 6WHZDUW 9LFH &KDQFHOOBU ([WHQVLR  
0U &KULVWLDQ %DVL 'LUHFWRU RI 0HGLD 5HODWLRQV  
0HGLD UHSUHVHQWDWLYHV

\$ 0 3XEOLF 6HVVLRQ

\*HQHUDO %XVLQHVV

8QLYHUVLW\ WRRXUL %RDUG &KDLU 6XQGYR  
ILOH

&KDLU 6XQGYR QG VSRNH W D G \VWHP &KDLU 6XQGYR QG  
&XUDWRUV ' LVWLQJXLVKHG 3URIHVVRUV DQG VSRNH W  
,QLWLDWLYH

0DUVKDOO 6WHZDUW GLVFXVVHG ZD\ VWUHHV SRQGH QVLW  
UHFHQW IORRGLQJ DQG WRUQDGR GDPDJH LQ WKH VWD

8QLYHUVLW\ RI 0LVVRXUL 6XWHMHP QWHMGEH 3WHVLSHQRW  
RQ ILOH

3UHVVLGHQW &KDLUHQW GHQWLDQ ([FHOHQFH DZDUGHHV D  
(QJDJHPHQW) HQDQW &KRL DOVR SUHVHQWHG XSGDW  
&UHDWLYH :RUNV DQG 6WXGHQW 6XFFHVV &RPSDFWV

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(4 6WXGHQW \$FFHOHUDWZHU ZLQDGHU SUHVHQWDWLRQV  
7HDQQD %DVV0DQW/QEIRP 08

6WXGHQW 5HSUHVHQWDWLYH WR YHQHWKRDVGRH & XUDWRUV  
VWXGHQWV \$YHU\ :HONU\ TV SUHVHQWDWLRQ ZDV FDQF

&RQVHQW \$JHQGD

,W ZDV HQGRUVHG E\ 3UHVVLGHQW &KRL PRYHG E\  
&XUDWRUV WKH IROORZLQJ LWHPV EH DSSURYHG E

&216(17 \$\*(1'\$

\$FWLRQ

0LQXWHV \$SULO %RDUG RI &XUDWRUV 0H  
0LQXWHV \$SULO %RDUG RI &XUDWRUV &  
0LQXWHV 0DUFK %RDUG RI &XUDWRUV 6S  
0LQXWHV 0D\ %RDUG RI &XUDWRUV 6SHF  
&RPPLWWHH 0HHWLQJ  
'HJUHHV 6XPPHU 6HPHVWHU IRU DOO FDPSX  
3URMHFW \$SSURYDO 08 ±8DKL 0 0HGLQHW% &L30GLQ  
\$GGLWLRQ  
3URMHFW \$SSURYDO 08 &RQVWUXFWSKDWRU\

0LQXWHV \$SULO %RDUG RI &XUDWRUV 0H  
UHVLHZ DQG DSSURYDO

0LQXWHV \$SULO %RDUG RI &XUDWRUV 0H  
WKH FXUDWRUV IRU UHVLHZ DQG DSSURYDO

0LQXWHV 0D\ %RDUG RI &XUDWRUV 6SHFLDO  
FXUDWRUV IRU UHVLHZ DQG DSSURYDO

0LQXWHV 0D\ %RDUG RI &XUDWRUV 6SHFLDO  
0HHWLQJ SURYLGHG WR WKH FXUDWRUV IRU UHVLHZ

'HJUHHV 6XPPHU 6HPHVWHU IRU DOO FDPSXVHV

WKDW WKH DFWRQ RI WKH 3UHVVLGHQW RI WKH 8QLY  
GHJUHHV DQG FHUWLILFDWHV WR FDQGLGDWHV UHF

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FRPPLWVHHV RI WKH IRXU 8 QLDYHSXMLHWA ZK RDU XDRXQJ  
UHTXLUHPHQWV IRU VXFH GHJUHHV DQG FHUWLILFDV  
VKDOO EH DSSURYHG DQG WKDW WKH OLVWV RI  
GHJUHHV DQG FHUWLILFDWHV EH LQFOXGHG LQ WKH

3URMHFW \$SSURYDO 08 ±\*DKL 0 0 UEL QHW 4 1 3 0 0 L QW \$ G  
WKH SURMHFW DSSURYDO IRU WKH CHGD VDWUE \$ G B L%W

)XQGLQJ RI WKH SURMHFW EXGJHW LV IURP  
5HVHUYH IRU 8WLOLW\ ([SDQVLRQ  
8WLOLWDOFHQW5HQDLU 5HVHUYHV  
&DPSXV 5HVHUYHV  
7RWDO

3URMHFW \$SSURYDO 08 &RQVWUXFW 3KDVH R U \

WKH SURMHFW DSSURYDO IRU WKH 08 8QHYHUVLW  
&RQVWUXFW 3KDVH

)XQGLQJ RI WKH SURMHFW EXGJHW LV IURP  
&DPSXV 5HVHUYHV  
7RWDO

7KH PRWLRQ FDUULHG XQDQHPYRWCH ZLWK QR DEV





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WKDW WKH 8QLYH&RDXP RUD IEHV BXWIKRULJHG WR VX  
SURSRDWDQ ILOH ZLWK WKH PRDXVH\$ RIRVXWLVVXV  
'HPRFUDF\ WR WKH &RRUGLQDWLQJ %RDUG IRU +LJH

7KH PRWLRQ FDUULHG XQDQLPRXVX ZLWK QR DEVW

0DVWHUV RI \$UWV \$WOLDWLVF &QVWRWV LVRGRDVRX  
SUHVHGRVGRV \$VVRFLDWH 9LEGRUPDMLRQRU DLDP

,ZDVHFRPPEGRGHGR RFLDFWUHV LGHQRV KDRGRVHG  
3UHVLGH&QVLRGRPPEVGRGHGRVLR\$HQRV (' &RPPLWWHH  
PRYB&XUDWRU &KDWPDQ VHFRQGHG E\ &XUDWRU 6QRZ  
DSSURYHG

WKDW WKH 8QLYH&RDXP RUD IEHV BXWIKRULJHG WR VX  
SURSRDWDQ ILOH ZLWK WKH PRDXVH\$WGRDMLF PLVH  
DQG 3ROLWLVV WR WKH &RRUGLQDWLQJ %RDUG IRU

DGRVLRQ FDUULHG XQDQLPRXVX ö~19f. C—p~KH

%RDUG RI &XUDWRUV 0HHWLQJ  
-XQH

7KH PRVWLURQHG LPRXVEQ\YRLFH YRWH ZLWK QR DEVW

+HDOWK &KIDLUV HSRUW

&XUDWRU \*UDKDP YLURZY RG HFG FDLR WWHUH EXVLQHVV

,QIRUPDWLRQ

4XDUWHUO\ &RPSOLDQFH 5HSRUW 08 +HDOWK LQIF  
4XDUWHUO\ )LQDQFLDO 5HSRUW 08 +HDOWK LQIRU

08 +HDOWK &DUH \$SUOXDHO VHSREUW-RQDWKDKQ &XUWULJKV  
=ZHLJ VOLGRU WQLMQR QIRUPDWLRQ LWHP

\$ UHSRUW ZDV SUHVHQWHG WKDW LQFOXGHG

- 08 +HDOWK &DUH
  - 3HUIRUPDQFH 0HWULFV )<
  - 2SHUDWLRQDO ([FHOOHQFH
  - )RFXV 1RZ DQG ,QWR WKH )XWXUH
  - 08 +HDOWK HILFWLDO QLQJ
- 6FKRRO RI 0HGLFLQH 8SGDWH
  - 08 6FKRRO RI 0HGLFLQH 1RZ DQG ,QWR WKH )XV
  - 6WUDWHJLF SODQQLQJ IRU UHVHDFK

3 0 /XQFKHRQ E\ LQYLWDWLRQ IRU WKH %RDUG RI &  
2IILFHUV DQG ,QWHUFDPSXV 6WDII \$GYLVRU\ &R  
1RUWK % DQG & 0HPRULDO 8QLRQ

3 0 5HFRQYHQHG 3XEOLF 6HVVLRQ

\$ PHHWLQJ RI WKH 8QLYHUVLW\ RI 0LVVRXUL %RDUG P  
VHVVLRQ DW 3 0 RQ 7KXUVGD\ -XQH LQ 1R  
6WXGHRU RQLWKH 8QLYHUVLW\ RI 0LVVRXUL &ROXPED  
SXUVXDQW WR SXEOLF QRWLFH JLYHQ RI VDLG PHHWLQJ  
%RDUG RI &XUDWRUV SUHVLGHG RYHU WKH PHHWLQJ

3UHVHQW

7KH +RQRUDEOH -XOLD \* %UQFLF  
7KH +RQRUDEU\O 0 &KDWPDQ  
7KH +RQRUDEOH -DPLH / )DUPHU  
7KH +RQRUDEOH 0DXULFH % \*UDKDP  
7KH +RQRUDEOH -HIIUH\ / /D\PDQ



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-XQH

7KH +RQRUDEOH -RKQ 5 3KLOOLSV  
7KH +RQRUDEOH 3KLOOLS + 6QRZGHQ  
7KH +RQRUDEOH 'DYLG / 6WHHOPDQ  
7KH +RQRUDEOH -RQ 7 6XQGYROG

\$OVR 3WHVHQ

'U 0XQ < &KRL 3UHVLGHQW  
0U 6WHSKHQ - 2ZHQV \*HQHUDO &RXQVHO  
0V &LQG\ +DUPRQ 6HFUHWDU\ RI WKH %RDUG RI &XUDWRUV  
0U \$YHU\ :HONHU 6WXGHQW 5HSUHVHQWDWLYH WR WKH  
'U & 0DXOL \$JUDZDO &KDQFHQ &DQV8DQV LYHUVLW\ RI 0L  
'U \*DU\ . \$OOHQ 9LFH 3UHVLGHQW IRU ,QIRUPDWLRQ  
'U \$OH[DQGHU &DUWZULJKW &KDQFHQ &DQV8DQV DRU 8QLYHU  
0U -RQDWKDQ &XUWULJKW &KLHI ([HFXWLYH 2IILFHU  
0V .DPUKDQ )DUZHOO &KLHI 0DUZNLVHQJ DQG &RPPXQL  
0V 0DUVKD )LVFKHU &KLHI +XPDQ 5HVRXUFHV 2IILFHU  
'U 7KRPDV ) \*HRUJH &KDQFHQOORU IRU 8QLYHUVLW\ RI

%RDUG RI &XUDWRUV 0HHWLQJ  
-XQH

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:+(5(\$6 .HYLQ \* 0F'RQDOGD-V'VH(GY'HG ZLWK GLVWLQFWI  
6\WVHP &KLH(TXLYWU DQG ,QFOXVLRQ 2IILFHU IURP -XQH  
9LFH &KDQFHOOHU IRU ,QFOXVLRQ 'LYHXLW\ (TXLW\  
DQG

:+(5(\$6 SULRU WR MRLQLQJ WKH B QHJ \$ D B V L H G \ D R Q G L L P S R C  
SURDFWILWHL V L P H D V X U H V IRU QH D U O \ \ H D U V D W - R K  
7HFK DQG 5RFKHVWHU ,QVWLWXWH RI 7HFKQRORJ\ DQ

:+(5(\$6 KH ODLG WKH IRXQGDWLRQ RI WKH ,QFOXVLYH  
6\WVHP DQG DOO IRXU L Q P W H W X K W L R Q V Y H U V D V P H W Q Z D W R  
GLYHUVLW\ DQG LQFOXVLRQ JRDOV +H FUHDWHG DQG  
GHYHORSHPHQW VWXGHQW VXFFHVV DQG LPSURYLQJ P  
6\WVHP FRQVWLWXHQF\ DQG

:+(5(\$6 .HYLQ VKDUHG KLV H[SHUWL VH DQG OHDGHUV  
RUJDQL]DWLRQV &ROOHJH %RDUG 'DOH &DUQHJLH WK  
DJHQFLHV DQG FROOHJHV DQG XQLYHUVLWLHV DFURVV

:+(5(\$6 KH FUHDWHG D Q G H I L P S R C  
PHQRULQJ LQLWLDWLYH DLPHG DW LPSURYLQJ DF  
XQGHUHSUHVHQWHG KLJK VFKRRO VWXGHQWV 7KH LQ  
VFKRRO GLVWULFWV L Q D & O K P I E L D V R . D Q G L W X & L W V R X U L

:+(5(\$6 KLV OHDGHUVKLS LQVSLUHGRJHQV RI EXVLQH  
FRPPXQLW\ FRXQW\ DQG WKURXJKRXW WKH VWDWH WR  
DQG

:+(5(\$6 KH LV D GHGLFDWHR G D O H D G H R J U Z K R Q D I G W \ W U D  
FROODERUDWLRQ DQG VHHNV RSSRUWXQLWLHV WR EU  
VHUYH PHPEHUV RI RXU XQLYHUVLW\ FRPPXQLW\ DQG

:+(5(\$6 GHVSLWH KLV PDQ\ DFFRPSOLVKPHQW P E O D G D  
DQG JUDFLRXV DQG DOZD\ VHHNV WKH RSSRUWXQL  
FRQWULEXWLRQ RI RWKHUV ,Q DOO KH GRHV .HYLQ LV  
WUDQVSDUHQW D Q G Z S L W L Q D L \$ D I H G H D Q G

:+(5(\$6 3UHV D Q G Q W R L ^ V H D W H H W U D W H I X O IRU 'U 0F'RQD  
WR RXU IDFXOW\ VWXGHQWV DQG VWDII LQ WKH SXUV  
KHOSHG HVWDEOLVK D IUDPHZRUN DQG VWUXFWXUH WK  
UHPDLQW D R R K L J K H V W S U L R U L W L H V ' D Q G

%RDUG RI &XUDWRUV 0HHWLQJ  
-XQH

:+(5(\$6 &KDQFH00RU \$OH[ &DUWZULJKW VWDWHV 37KH  
0LVVRXUL V IODJVKLS FDPSXV WUXO\ VHWV D WRQH  
H[FHOHQFH DQG JURZ WRJHWKHURXWH S0HVG JHP SRRU WRQ  
WKH EHQHILW RI RXU FDPSXV FRPPXQLW\ ' DQG

:+(5(\$6 .HYLQ LV D SDVVLRQDWH LQVSLULQJ DQG JH  
FKDPSLRQ WR FRXQWOHVV VWXGHQWV IDFXOW\ DQG V  
DQG HPSRZHURQH WR PDQLIHVV WKHLU IXOO SRWHQWL

:+(5(\$6 WR KLP WKH HQWLUH 8QLYHUVLW\ )DPLO\ UHSHD  
D 0LOOLRQ '

12: 7+(5())25( %( ,7 5(62'WKDW WKH %RDUG RI &XUDWRU  
VWXGHQWV IDFXOWPQLWRDIW00 8QLYHUVLW\ RI 0LVVR  
FLWLJHQV RI WKH 6WDWH RI 0LVVRXUL GRHV KHUHE\ D  
GHGLFDWHG DQG GHYRWHG VHUYLFH RI .HYLQ \* 0F'RQD

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,QIRUPDWLRQ 7HFKQRORJ\ LV DERXW SHRSOH QRW WH  
WKURXJK FRPSURPLVH VWULYLRQJ WR ILQG <sup>3</sup>WKH WKLUC

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-XQH

- 6HFWLRQ UHODWRU LQJ WR PDWWHUV VLSUHQWLL  
ZKLFK LQFOXGH KLULQJ ILULQJ GLVFLSOLQLQJ  
HPSOR\HHV DQG
- 6HFWLRQ UHODWRU LQJ WR PDWWHUV LGHQWL  
ZKLFK LQFOXGH VHDOHG ELGV DQG UHODWHG GRF  
UHODWHG GRFXPHQWV RU GRFXPHQWV UHODWHG
- 6HFWLRQ UHODWRU LQJ WR PDWWHUV LGHQW  
ZKLFK LQFOXGH LQGLYLGXDOO\ LGHQWLILDEOH S  
UDWLQJV RU UHFRUGV SHURMD DSSOLFDQWV SIRU F
- 6HFWLRQ UHODWRU LQJ WR PDWWHUV LGHQWL  
ZKLFK LQFOXGH UHFRUGV ZKLFK DUH SURWHFWHG

5ROO FDOO YRWH RI WKH %RDUG

&XUDWRU %UQFLF YRWHG \HV

&XUDWRU ~~DRUPZDK~~ DEVHQW IRU YRWH

&XUDWRU YRWHG UHV

&XUDWRU \*UDKDP YRWHG \HV

&XUDWRUYRWHG \HV

&XUDWRU 3KLOOLSV YRWHG \HV

&XUDWRU 6QRZGHQ YRWHG \HV

&XUDWRU 6WHHOPDQ YRWHG \HV

&XUDWRU 6XQGYROG YRWHG p°DP YRWHG \AA¼ gQ€PÂ

%RDUG RI &XUDWRUV 0HHWLQJ  
-XQH

7KH +RQRUDEOH -HIIUH\ / /D\PDQ  
7KH +RQRUDEOH -RKQ 5 3KLOOLSV  
7KH +RQRUDEOH 3KLOOLS + 6QRZGHQ  
7KH +RQRUDEOH 'DYLG / 6WHHOPDQ  
7KH +RQRUDEOH -RQ 7 6XQGYROG

~~SOVR 3UHRHQW\$EHR.TCS U~~  
'U 0XQ < &KRL 3UHVLGHW  
0U 6WHSKHQ - 2ZHQV \*HQHUDO &RXQVHO  
0V &LQG\ +DUPRQ 6HFUHWDU\ RI WKH %RDUG RI &XUDV  
0U \$YHU\ :HONHU 6WXGHQW 5HSUHVHQWDWLYH WR WK  
0V .DPUKDQ )DUZHOO &KLHI 0DUNHWLQJ DQG &RPPXQL

%RDUG RI &XUDWRUV 0HHWLQJ  
-XQH

WKDW XSRQ WKH &HKDQFFSHOODZDMSURQYKQV6 HCKLR U  
\$VVRFLDWH 9LFH 3UHVLGHQW LRUU\$HFRPPHQFG \$IGDWK  
9LUJLQLD %ODQWRQ EH QDPHG WR WKH SRVLWLR  
'LVWLQJXLVKHGIBHURWHVYMRU 3URIHVVRU %OD  
DQQXQG DWLSKROGVVWKLVSRLWLRQ  
LQFUHDVHG FRPSV



%RDUG RI &XUDWRUV 0HHWLQJ  
-XQH

WKDW XSRQ WKH UHFRPPHQRZV DRQWRLV UHFRPPH  
3URIHVVRU 'HQQLV 0HUULOO EH QDPHG WR WKH  
'LVWLQJXLVKHG 3URIHVVRU (PHULWXV HIIHFWLYH  
&XUDWRUV 'LVWLQJXLVKHG 3URIHVVRU (PHULWXV

WKDW XSRQ WKH UHFRPPHQRZV DRQWRLV UHFRPPH  
3URIHVVRU -HUH 5REHUW )UDQFLV\ERH QDPHGWR WR  
'LVWLQJXLVKHG 3URIHVVRU (PHULWXV HIIHFWLYH

5ROO &DOO 9RWH RI WKH )XOO %RDUG

&XUDWRU %UQFLF YRWHG \HV  
&XUDWRU &KDWPDQ YRWHG \HV  
&XUDWRU )GUPMU YRWH  
&XUDWRU \*UDKDP YRWHG \HV  
&XUDWRUYRWHG\HV  
&XUDWRUYRWHG\HV  
&XUDWRU 6QRZGHQ YRWHG \HV  
&XUDWRU 6WHHOPDQ YRWHG \HV  
&XUDWRU 6XQGYROG YRWHG \HV

7KH PRWLRQ FDUULHG

\*HQHUDO %XVLQHVV

&KDQFHORU \$J. & \$ZDQDQGLF 'LUHFWRUM ROLQHGUVQBRQ  
PHHWLQJ

80. & \$WKOHWLFV & RQIHUHQFH & DEJ &KDQFHORU \$JUD  
%UDQGRQ 0DUWLQ

,W ZDV UHFRPPHQGHG E\ &KDQFHORU \$JUDZDO H  
E\ &XUDWRU \*UDKDP DQG VHFRQGHG E\ &XUDWRU %UQF

3XUVXDQW WR &ROOHFWHG 5XOH DQG &XUDWRU  
DSSURHYHUVLW\ R. IDQVWRU\UW\TV SURSRVDO WR Z  
:HVWHUQ \$WKOHWLF &RQIHUHQFH IRU WKH SXUSRVH  
RQ WKH VDPH RU VXEVDQWLDQ\ VLPLODU WHUP  
LVPHHWLQJ RI -XQH ZLWK WKH ILQDO DJUHHPHQWV  
\*HQHUDO &RXQVHO DV WR OHJDO IRUP

5ROO &DOO 9RWH RI WKH )XOO %RDUG

%RDUG RI &XUDWRUV 0HHWLQJ  
-XQH

&XUDWRU %UQFLF YRWHG \HV  
&XUDWRU &KDWPDQ YRWHG \HV  
&XUDWRU )@UPMU YRWH  
&XUDWRU \*UDKDP YRWHG \HV  
&XUDWRU /D\PDQ YRWHG \HV  
&XUDWRU 3KLOOLSV YRWHG \HV  
&XUDWRU 6QRZGHQ YRWHG \HV  
&XUDWRU 6WHHOPDQ YRWHG \HV  
&XUDWRU 6XQGYROG YRWHG \HV

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1R DFWLRQ WDNHQ E\ WKH %RDUG  
\$GMÀ D

%RDUG RI &XUDWRUV 0HHWLQJ  
-XQH

7KH +RQRUDEOH -RQ 7 6XQGYROG

7KH +RQRUDEOH 'DUU\O 0 &KDWPDQ ZDV DEVHQW

\$OVR 3UHVHQW

'U 0XQ < &KRL 3UHVVLGHQW  
0U 6WQHSKZHZQV \*HQHUDO &RXQVHO  
0V &LQG\ +DUPRQ 6HFUHWDU\ RI WKH %RDUG RI &XUDWRUV  
0U \$YHU\ :HONHU 6WXGHQW 5HSUHVHQWDWLYH WR WKH  
'U & 0DXOL \$JUDZDO &KDQFHQW DRU DQ &YVU VLW\ RI 0L  
'U \*DU\ . \$OOHQ 9L QHR 3UHVVLGHQW WHFKURORJ\  
'U \$OH[DQGHU &DUWZULJKW &KDQFHQW DRU 8QLYHU  
0U -RQDWKDQ &XUWULJKW &KLHI ([HFXWLYH 2IILFHU  
0V .DPUKDQ )DUZHOO &KLHI 0DUNHWLQJ DQG &RPPXQL  
0V 0DUVKD )LVFKHUV &XUWULJKW &KLHI  
'U 7KRPDV ) \*HRUJH &KDQFHQW DRU IRRXBQ LYHU VLW\ RI  
'U 6WHYHQ : \*UDKDP 6HQLRU \$VVRFLDWH 9LFH 3UHVVL  
0V &KULVWLQH +ROW &KLHI RI 6WDII 80 6\ VWHP  
0U .HYLQ 0F'RQDOG &KLHI 'LYHU VLW\ 2IILFHU  
'U 0UN 0F,QWRVK 9LFH 3UHVVLGHQW IRU 5HVHDUFK DQG  
'U &KULV 0DSOHV ,QWHULP &KDQFHQW DRU IRU 0LVVRXU  
0V 0LFKHOOH 3LUDQLR ,QWHULP &KLHI \$XGLW ([HFXWLYH  
0U 5\DQ ' 5DSS 9LFH 3UHVVLGHQW IRU )LQDQFH  
'U 0DUVKDOO 6WHZDUW 9LFH &KDQFHQW DRU ([WHQVLR  
0U &KULVWLQ %DVL 'LUHFWRU RI 0HGLD 5HODWLRQV  
0HGLD UHSUHVHQWDWLYHV

\*HQHUDO %XVLQHVV

&ROOHJLDWH 6WXGHQW &KLHI 0DUNHWLQJ DQG &RPPXQL  
VOIDGULRQLR QRQWIKLQV LQIRUPDWLRQ LWHP

7KH SXUSRVH RI ZDWRV SURVFLXG\ WRWKH %RDUG RI &XUDWRUV  
FROOHJLDWH PHQWDO KHDOWK LQ WKH QDWLRQDO DQG  
HGXFDFWGRQV BUDEWLYH \$ SDQHO GLVFXVLRQ LQFOX  
0LVVRXUL 6 7 'U ' \$QGUHD %UDGGL[ 8-067 6 KXW &KHULV  
08 DQG -HQRQVHU 806/ 3UHVHQWDWLRQV DOVR JLYHQ  
UHJDUGLQJ 6DQSHOOR D.S.S.WK +HUPDQ DQG 'U :HGG\ 5  
0LVVRXUL 3UHYHQWLRQ &HQWHU

,W ZDV PRYHG E\ &XUDWRU 6WHH 0DUNHWLQJ DQG WKFRQ  
RI &XUDWRUV PHHWLQJ DQG HFRPPLWHVH 0NHXULQJ

