

%RDUG&XUDWRUV 0HHWLQJ
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UNIVERSITY OF MISSOURI
Columbia . Kansas City . Rolla . St. Louis



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0LQXWHV RI WKH %RDUG RI &XUDWRUV 0HH
)HEUXDU\
&ROXPOLDVRXUL

%RDUG&XUDWRUV WHH PHHWLQJV ZHUH KHOG -DQXDU\
FRQMXQFWLRLDZUWK PHHWLQJ

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\$ PHHWLQJ RI WKH %RDUG RI &XUDWRUV ZDQ SRQHQWGVV
DW \$0 RQKXDU)HEUXDU\ LQWRWOHU /RQJWHFROIGDQ
6WXGHQRQSRQHQHUVLW\ &ROXPOLDVRXUL
SXUVXDQW WR SXEOLF QRWLFH J

7KH +RQRUDEOH % *UDKDP
7KH +RQRUDEOH 3KLOOLSV
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-DPLH /)DUPFUHWDU\ RI WKH %RDUG RI &XUDWRUV

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&XUDWRU 6WHHOPDQ DQG VHFRQQGHG E\ &XUDWRU *U
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\$PHQGPHQW &ROOHFWHG 5XOHV DQG 5HJXODWLRQV 6HFWLRQ

7KDW &ROOHFWHG 5XOHV DQG 5HJXODWLRQV 6HFWLRQ
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&ROOHFWHG 5XOHV DQG 5HJXODWLRQV
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&KDSWHU 'HYHORSPHQW
2YHUYLHZ RI 'HYHORSPHQW

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DILOLDWHG ZLWK WKH 8QLYHUVLW\ RI 0LVVRXUL V
7R LQYROYH FLWLJHQV RI WKH VWDWH DOXPQL
8QLYHUVLW\ WHG HIIRUWV
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DXJPHQW SXEOLF UHVRXUFHHWIRUF M DQGHVDFYD
RSSRUWXQLWLHV ZKLFK FDQQRW EH SURYLGHG

% *HQHUDO ,QIRUPDWLRQ

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LQVWLWXWLRQDO VXSSRUW ,W LQYROYHV RUJD
YDULRXV \$XSREWLQ VSHFLILF SURJUDPV
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,W JHQHUDOO\ FRQVLVWV RI DGYDQFHQW
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DFFHSWDQFH DQG IXOILOOHQW RI WRWDO LQY
REMHWLYHV DUH DFKLHYHG
80 &RXQFLO IRU ,QVWLWXUHV DQG HDGWDLRPH
FRXQFLO FRQVLVWLQJ RI WKH FKLHI DGYDQFHP
8QLYHUVLW\ 2XWUHDFK DV ZHOO DV RWKHU PH
6WDII SHUVRQQHO DVVLJQH WR DQ\ VXEGLYLV
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DFWLYLWLHV VKDOO EH XQGHU WKH PDQDJPHQ
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& 6FRSH RI 2SHUURDQV XQGHU WKH SXUYLHZ RI 8QL
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PHGLD ZLOO EH XVHG WR FRPPXQLFDWH ZLWK VSHF
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()ULHQG 5DLVLQJ

\$OXPQL 5HODWLRQV

D \$OXPQL 3URDUPV SURJUDPV IRUP WKH EDV
DFWLYLWLHV RI LQVWLWXUHV DQD VXSSRUW
XQLTXH TXDOLWLHV RI DQWLFHRSXV DQD
VWUHQJWKV LQ PHHWLQJ 8QLYHUVLW\ REMH
E \$OXPQL \$VVRFLDQV LQVLRQV RI HDFK FDPSX
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SDUWLFXODU ILHOG RU DUHD 7KHVH GLYLV
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,QWHUFDPSXV \$OXPQL &RPHXQGLFDWHLRM DOXPQL OHDGHU
WKH IRXU 8QLYHUVLW\ RI 0LVVRXU DQD DQD
IROORZLQJ SXUSRVHV

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D 7RVHUYH DV D OLDLVRQ

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\$ *HQHUDO *XLGHOLQHV

3XUSRVH RI +RQRUDU\ 'HJUHHV 7KH KRQRUDU\
IRUP RRJQLWLRQ RIIHUG E\ WKH 8QLYHUVLW\ R
H[FHSWLRQDO GLVWLQFWLRQ 7KH SXUSRVHV RI
8QLYHUVLW\ LQFOXGH

D 7R UHFRJQL]H H[FHOOHQFH LQ WKH ILHOGV RI
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DUHDV RI EXVLQHVV SKLODQWKURS\ SXEOLF
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F 7R UHFROGL]H ERDOWLHV DQG VLJQLILFDQW
VHUYH DV H[DPSONV RI WKH 8QLYHUVLW\ V
ERG\

G 7R HOHYDWH WKH 8QLYHUVLW\ RORZUJ H\HV R
LQGLYLGXDOV ZKR DUH ZLGH\ WQRZQ DQG KL
DFKLHYHPHQWV

&ULWHULD IRU 6HOHFWLRQ RI 'HJUHH 5HFLSLHQW

D 7KH EDVLV IRU WKH VHOHFWLRQ RI D GHJUHH U
WKSUSRVHV RI +RQRUDU\ GHBRMM
E 7KQRPLQHH PXVW EH GLVWLQJXLVKHG DQG WK
EH ERWK UHOHYDQW DQG DSSURISUOLIDWELVRWWK
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F 7KH QRPLQGHKVRXBRQZQWKFWKH XQLYHUVLW\ R
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FRXOG KDYH SDUWLHEDSBRHG DQV SDUWQHUG
VFKRODUO\ RU FUHDWLYH DFWLYLW\WZLWK LWV
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FRXOG EH QDWRQDO RU LQWHUQDWRQDO SUR
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G 6XEVWDQWLYH VHUYRIFHLWRRW RUSVWVHSDULWLFX
XQÂYHUVLW\WVLYE5DLW\$OH

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D \$Q\ PHPEHU RI WKH 8QLYHUVLW\ FRPPXQLW\ LG
DGPLQLVWU\DWKIGHDXWQD LIDQG DOXPQDH PHPEHU
FRXQFLOV &XUDWRUV DQGPDLQGLQDWWKH TXQD
LQGLYLGXDO IRU DQRKQDWDWQVGVKURXOG EH FR
XVLQJ WKH QRPLQDWLRQ IRUP

E \$OO QRPLQDWLRQV VKRXOG EH VXEPLWWHG WR
&RXQFLO 6HQDWH\7&RXQFLO 6HQDWH ZLOO UH
WR WKH XQLYHUVLW\↑V FRPPLWWHH WKDW UHY
GHVLJQDWHG WR UHYLHZ WKH QRPLQDWLRQ V
&KDQFHORU

F 1RPLQDWLRQV RULJLQDWLQWKHRZLGMK8QLVWU
FRPPXQLW\ VKRXOG EH UHIHUHG WR WKH DSS
ZKLFK XQLYHUVLW\ WKH QRPLQDWLRQLVWU
WKH DSSURSULDWH ORFDWLRQ

G 7KH 80 6\VWHP +RQRUV &RPPLWWHSDZNDVWHYL
DQG VXEPLW LWV UHFRPPHQGDWLRQV WR WKH
3UHVLGHQW↑V RZQ UHFRPPHQGDWLRQV DQG IRU
&XUDWRUV IRU ILQDO FRQVLGHUDWLRQ

H \$ SRVLWLYH UHFRPPHQGDWLRQ LQ HDFK VWHS
WKH QRPLQH IRUZDUG LQ WKH UHYLHZ SURFHV
+RQRUDU\ 'HJUHH 5HYLHZ &RPPLWWHHV

D &DPSXV 5HYLHZ &RPPLWWHH \$ &DPSXV)DFXC
DSSRLQWHG E\ HDFK &KDQFHORU WR UHYLHZ
UHFRPPHQGDWLRQV ILUVW WR VQFHLDQDFXGW\ 6
WKHQ WR WKH &KDQFHORU 7KH & LV FRPS
LQFOXGH UHSUHVHQWDWLYHV IURP RWKHU FR

E 80 6\VWHP +RQRUV &RPPLWWHH 7KH +RQRUV
WR UHFHLYH QRPLQDWLRQV IURP WKH↑V&KDQFH
WKH SDFNHWV WR HQVXUH WKH\ DUH FRPSOH
PDNH DZDUG UHFRPPHQGDWLRQV WR WKH 3UH
&RPPLWWHH VKDOO EH FRPSRVHG RI UHSUHV
IROORZLQJ FDWHJRULHV IDFXOWUDWUUV VW
7KH FRPPLWWHH FRPSRVLWLRQ ZLOO UHSUHV

6ROH 6RXUFH &DPSXV \$ZDUHQHV 0DUNHWLQJ &DPS

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\$ZDUHQHV 0DUNHWLQJ &DPSDL5HLDQHU\DFHVI&RV
0LVVRXUL DWID WRWBDFRQMK SHULRG

)XQGLQJ LV DV IROORZV

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)HEUXDU\

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(PSOR\HH 5HWLUHPHQW LQ DFFRUGDQFH ZLWK 6HF
6WDWXWHV DQG

E WKH 3URSRVHG 1HZ 5HWLUHPHQW 3ODFHIRULQXWK
DWWDFKHG VXPPDU\ GRFXPHQW LV SUHOLPLQDULO
SUHSDUH DSSURSULDWH UHWLUHPHQW SODQ GRFX
%RDUG IRU ILQDO DSSURYIDYCH QRDWRBQWHUWKHQ DR
VWPHQW LV ILOHG ZLWK WKH 6HFUHWDU\ RI WKH %R

7KH PRWLRQ FDUULHGE XQDQLPRYRWOH ZLWK QR DEVWH
\$FDGHPLF 6WXGHQW \$IIDLUV DQG 5HVHDKULFKU DSHSRFRVQ
&XUD&K&W\$DRYDQYGU RLHFZPPLWWHH EXVLQHVV
1HZ 'HJUHR3DUR 2FFXSDWLRQDO 7KQURD\$RDRVLRQRURQVHLQ

,W ZDV UHFRPPHQGHG E\ 6U \$VVRFLDWH 9LFH 3UH
3UHVVLGHQW 0XQ &KRL UHFRPPHQGHG E5(WRFP\$FVGHIRLF
PRYHG E\ &KDDWFRQFRQGHG 3KLOXU\$WR UWKH IROORZLQJ
DSSURYHG

WKDW WKH 8QLYHURVQWFEHRDDXVWVRULJHG WKRH DXVEWDF
SURSRVDO DQG DV RQ ILOH ZLWKDQK2HFXSDWLRQ
7KHU\$S\ 'RFRVWKRHW&RRUGLQDWLQJ %RDUG IRU +LJK

7KH PRWLRQ FDUULHGE XQDQLPRYRWOH ZLWK QR DEVWH
1HZ 'HJUHH 3URSRVDO 0DVWHULRQI\$WKRQMMRLEFRQDILQHQ

,W ZDV UHFRPPHQGHG E\ 6U \$VVRFLDWH 9LFH 3UHVVLGH
3UHVVLGHQW 0XQ &KRL UHFRPPHQGHG E\ WKH \$FDGHPLF
PRYHG E\ &KDDWFRQFRQGHG *EJ&D&V&VW UWKH IROORZLQJ
DSSURYHG

WKDWWKHUS/LW\ &RDXFRDXULH DXWKRULJHG WR VJ
SURSRVDO DV RQ ILOH ZLWK WKIRUPIDQDWHWHRI R\$K\$W
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7KH PRWLRQ FDUULHGE XQDQLPRYRWOH ZLWK QR DEVWH

%RDUGXRDWRUV 0HHWLQJ
)HEUXDU\

\$XGLW &RPPLWWHH &KDLU 5HSRUW

&XUDWRU %UQFLF SURYLGHG DQ RYHUYLHZ RI FRPPLWW
DEVHQFH

,QIRUPDWLRQ

,QWHUQDO \$XGLW DQG &RQVXODWLRQUPDXLURVHRJQ\150HS
,QWHW\ DQG \$FFRXQWDELOLW\ +RWOLQH \$QQXDO
([WHUQDO \$XGLWRU\ 5HSRUW 80 LQIRUPDWLRQ RQ

(QJDJHPHQW RI ,QGSHHQGHQW \$XGLWRUPDWLRQ 5HSRUW)

,W ZDV UHFRPPHQGHG E\ 9LQFH 3UHVVLGHQW IRU)LQDQFH EH DXWK
UHFRPPHQGHG E\ WKHP \$XGLW & RYHUYLHZ RI FRPPLWW
6WHHOWW WKH IROORZLQJ DFWLRQ EH DSSURYHG

WKDW WKH 9LQFH 3UHVVLGHQW IRU)LQDQFH EH DXWK
WR SURYLGH DXGLW VHUYLFHV WR WKH 8QLYHUVLW
IRU IHHV RI

7KH PRVW LQWHUQDO LPRXVEQ\YRLFH YRWHV ZLWQWQRQV

+HDOWK \$IIDLUV &RPPLWWHH

&XUDWRU *UDKDP SURYLGHG DQ RYHUYLHZ RI FRPPLWW

,QIRUPDWLRQ

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4XDUWHUO\)LQDQFLDO 5HSRUW 08 +HDOWK LQIRUP

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,W ZDV PRYHG 6EQ & XUDWRU UHFRPPHQGHG E\ 9LQFH 3UHVVLGHQW IRU)LQDQFH EH DXWK
VKDOO EH DQ H[HFXYLYH VHVVLRQ ZLWK D FORVHG UHF
PHHW\HEUXDU\IRU FRQVLGHUDWLRQ RI

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)HEUXDU\

- 6HFWLRQ UH560RQJ WR PDWWHUV LGHQWLILHG
LQFOXGH OHJDO DFWLRQV FDXVHV RI DFWLRQ RU OL
FRPPXQLFDWLRQV ZLWK FRXQVHO DQG
- 6HFWLRQ UH560RQJ WR PDWWHUV LGHQWLILHG
LQFOXGH OHDVLQJ SXUFKDVH RU VDOH RI UHDO HVW
- 6HFWLRQ UH560RQJ WR PDWWHUV LGHQWLILHG
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- 6HFWLRQ UH560RQJ WR PDWWHUV LGHQWLILHG
LQFOXGH VHDOHG ELGV DQG UHODWHG GRFXPHQWV D
GRFXPHQWV RU GRFXPHQWV UHODWHG WR D QHJRWLD
- 6HFWLRQ 560RQDOWLQJ WR PDWWHUV LGHQWLILHG
LQFOXGH LQGLYLGXDOO\ LGHQWLILDEOH SHUVRQQHO
SHUWDLQLQJ WRDSSSORDQMW RRU HPSOR\PHQW
- 6HFWLRQ 560RHODWFDQJWRV LGHQWLILHG LQ WKDV
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- 6HFWLRQ UH560RQJ WR PDWWHUV LGHQWLILHG
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ERG\ DQG LWV DXGLWURU

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&XUDWRU %UQFLF YRWHG \HV
&XUDWRU %UQFLF YRWHG \HV
&XUDWRU)DUPHU ZDV DEVHQR
&XUDWRU *UDKDP YRWHG \HV
&XUDWRU /D\PDQ ZDV DEVHQR
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&XUDWRU 6XQGYROG YRWHG \HV

7KH PRWLRQ FDUULHG

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)HEUXDU\

%RDUG RI &XUDWRUVXVLYMLQJVVLRQ

%RDUGXRDWRUV 0HHWLQJ
)HEUXDU\

\$ PHHWLQJ RI WKH 8QLYHUVLW\ RI 0LVVRXUL %RDUG R
VHVVLRQ DW RQKXUV)HEUXDU\ LGWRWOHU RIXWKH , , ,
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3UHVHQW

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7KH +RQRUDEOH 3KLOOLS + 6QRZGHQ
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7KH +RQRUDEOH -RQ 7 6XQGYROG

7KH +RQRUDEOH -DPLH /)DUPHUEDQWIIUH\ / /D\PDQ

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*HQHUDO %XVLQHVV

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%RDU&XEDWRUV 0HHWLQJ
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%RDU&XEDWRUV 0HHWLQJ
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%RDUGXRDWRUV 0HHWLQJ
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&XUDWRU 6QRZGHQ YRWHG \HV
&XUDWRU 6WHHOPDQ YRWHG \HV
&XUDWRU 6XQGYROG YRWHG \HV

7KH PRWLRQ FDUULHG

*HQHUDO %XVLQHVV

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*HQHUDO &RXQVHO DQG HFWLRQDWGRQ 5HSRUWO &RXQVHO

1R DFWLRQ WDNHQ E\ WKH %RDUG

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3UHVLGHQW\ UHFRUGWRQVHFWLRQHG \ 3UHVLGHQW &K

1R DFWLRQ WDNHQ E\ WKH %RDUG

&KDQFHOO RU &DUWZULJKW\FXQGGURKFRWHGDFKIDGBWH

*HQHUDO &RXQVHO DQG /LWVUHWLRQVHG SERUWQFRUOLQ

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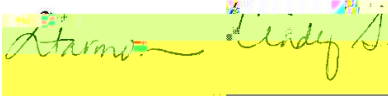
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7KH PRWLRQ FDUULHG

7KHUH EHLQJ QR RWKHU EXVLQHVV WR FRPH EHIRU
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5HVSHFWIXOO\ VXEPLWWHG



&LQG\ 6 +DUPRQ
6HFUHWDU\ RI WKH %RDUG RI &XUDWRUV
8QLYHUVLW\ GRVWHPVRXUL

\$SSURYHG E\ WKH %RDUG RI &XUDWRUV RQ \$SULO