

*The*  
***UNIVERSITY*** *of*  
***MISSOURI***  
***SYSTEM***



*Fiscal Year* **2006**  
*Operating Budget*

**UNIVERSITY OF MISSOURI SYSTEM**

**OPERATING BUDGET**

**FISCAL YEAR 2006**

**Report Prepared by  
Dan Liu  
Associate Budget Analyst**

**With Assistance from  
Cheryl Spang  
Associate Budget Analyst  
and  
Cuba Plain  
Director Planning & Budget**

**October 2005**

**Office of Planning and Budget  
104 University Hall  
Columbia, Missouri 65211  
Telephone (573) 882-3400**

# TABLE OF CONTENTS

	<b>PAGE</b>
<b>Introduction and Overview .....</b>	<b>1</b>
<b>Current Funds Budget Summary .....</b>	<b>2</b>
<b>Current Funds Budget by Type of Fund, Tables 5-13.....</b>	<b>6</b>
<b>Operations Fund Budget Summary .....</b>	<b>15</b>
<b>Other Curator’s Programs Budget Summary .....</b>	<b>19</b>
 <b><u>Appendix</u></b>	
Tables A1-A7 Operations Fund Budget by Administrative Division by Major Object of Expense .....	<b>22</b>
Tables A8-A15 Operations Fund Budget by Program by Major Object of Expense .....	<b>28</b>

**University of Missouri System  
FY 2006 Operating Budget**

**Introduction and Overview**

## FY 2006 Current Funds Budget Summary

For fiscal year 2006, the University of Missouri's Current Funds budget totals \$2.0 billion. Of the total Current Funds budget, 86.2% is unrestricted and 13.8% is restricted. The Operations Fund makes up 43.7% of the total Current Funds budget for the University. Table 1 below shows the distribution of the total Current Funds budget for each campus and administrative unit, broken down by major type of fund.

**Table 1. Percentage Distribution of FY 2006 Current Funds Budgets by Type of Fund, by Campus**

	<b>UMC</b>		<b>UMKC</b>		<b>UMR</b>	<b>UMSL</b>	<b>UM System Admin.</b>		
Operations	49.5%	82.4%	0.0%	70.3%	64.3%	68.5%	72.0%	35.3%	43.7%
Continuing Educations	1.7%	0.0%	0.0%	2.3%	3.2%	3.9%	0.0%	0.0%	1.5%
Service Operations	0.4%	0.0%	0.0%	0.4%	0.0%	0.2%	0.7%	0.0%	0.2%
Self Insurance Funds	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	64.6%	0.3%
Auxiliaries & Hospital Operations	29.6%	0.0%	99.7%	10.1%	8.3%	14.0%	2.7%	0.1%	40.4%
Total Unrestricted	81.2%	82.4%	99.7%	83.1%	75.8%	86.6%	75.4%	100.0%	86.2%
Expendable Gifts, Endowments, and State Appropriations	2.5%	0.4%	0.3%	5.4%	2.9%	4.5%	19.5%	0.0%	2.9%
Grants and Contracts									

housing and dining halls, intercollegiate athletics, bookstores, parking operations, student unions, recreational facilities, the television station, University Physicians clinics, veterinary medicine clinics, and other miscellaneous activities.

Sales and Services of Educational Activities, totaling \$36.4 million, include the operations of the medical, dental, and optometry, as well as activities related to the Agricultural Experiment Station, Cooperative Extension, the Research Reactor, and other activities.

Gross student fee revenues of \$502.1 million are the second largest source of revenue and contribute 22.8% of the gross Current Funds revenue budget. Financial aid reduces revenue from student fees to \$336.5 million or 16.5% of total revenue, making it the third largest contributor of net total revenue. Student fees of \$457.0 million are recorded in the Operations Fund. Student fees of \$31.0 million, related to Continuing Education, are recorded in a separate fund. The \$14.0 million in student fees in the Auxiliary Enterprises fund group is earmarked primarily for housing, dining, parking, and specially designated activity and facility fees.

State Appropriations at \$428.8 million, comprises the third largest source of gross Current Funds revenue. However, once student fee discounts have been applied to gross fees, State Appropriations become the second largest contributor of total Current Fund revenues at 21.1%. State Appropriations include \$389.8 million in the Operations Fund for the general mission of the University, and \$22.6 million for University Hospitals & Clinics. Restricted appropriations for the Missouri Institute of Mental Health, Missouri Kidney Program, the Missouri Research and Education Network (MOREnet), Spinal Cord Injury Research and the multi-year Telemedicine grant total approximately \$16.5 million.

Federal, State, and Other Grants and Contracts combine for total projected revenues of \$299.4 million, or 14.7% of the total Current Funds revenue budget. These revenues are an estimate of the funds that will be received during FY 2006. Grants and contracts are restricted funds, and are budgeted on a project by project basis rather than a fiscal year basis for management purposes.

Other revenue sources include Federal Appropriations (primarily for the Agricultural Experiment Station and Cooperative Extension), Investment Income, Gift Income and Endowment Income (primarily for student aid and professorships), Recovery of Facilities and Administrative Costs (Recovery of F&A), which are generated from externally funded grants and contracts, and miscellaneous income.

Table 2, on the following page, shows the percentage distribution of Current Funds revenues by major revenue source for each campus and administrative unit. Student fees net of financial aid are the largest sources of revenue for the Kansas City and St. Louis campuses. State appropriations is the largest contributor for UM Extension, UM System Administration, and the Rolla campus. Sales & Services of Educational Activities and Auxiliary Enterprises are the largest source of revenue for the Columbia campus and the Hospitals and Clinics (Patient Services). State appropriations are the second largest source of funds for each of the campuses, except Rolla where net student fees are second. The largest source of revenue for University Wide Resources is Investment Income.

**Table 2. Percentage Distribution of FY 2006 Current Funds Budgeted Revenues by Major Source, by Campus**

Net Student Fees	19.0%	0.0%	0.0%	31.1%	21.6%	38.0%	0.0%	0.0%	16.5%
Federal Appropriations	0.6%	21.6%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.7%
State Appropriations	21.0%	56.1%	4.4%	27.8%	34.8%	29.8%	48.4%	61.9%	21.1%
Federal Grants & Contracts	15.3%	5.2%	0.0%	9.9%	19.4%	10.3%	0.0%	0.0%	9.9%
State Grants	2.2%	12.0%	0.0%	1.9%	1.2%	2.4%	5.4%	0.0%	1.9%
Other Grants & Contracts	3.7%	1.4%	0.0%	4.3%	9.6%	2.7%	0.0%	0.0%	3.0%
Gift Income	1.9%	0.0%	0.2%	3.3%	2.4%	3.6%	0.5%	0.0%	1.8%
Recovery of Facilities & Admin.	3.3%	1.4%	0.0%	1.8%	5.3%	1.2%	0.3%	0.0%	2.1%
Endowment Income	1.9%	0.2%	0.0%	2.2%	2.4%	1.3%	0.6%	17.9%	1.5%
Investment Income	0.3%	0.1%	1.1%	0.3%	0.2%	0.0%	16.0%	64.9%	1.1%
Sales & Services-Educ. Act./Aux.	29.2%	0.5%	94.1%	16.6%	7.2%	10.7%	1.4%	0.0%	39.3%





Table 5. FY 2006 Current Funds Budget by Type of Funds, University of Missouri - Consolidated

	Operations	Continuing Education	Service Operations	Self Insurance Funds	Subtotal Unrestricted E & G	Auxiliaries & Hospital Operations	Total Unrestricted	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	Total Restricted	Total Current Funds
<b>BEGINNING BALANCE</b>	\$181,750,155	\$7,823,086	\$4,913,933	\$37,994,557	\$232,481,731	\$183,053,543	\$415,535,274	\$94,621,038	\$1,550,000	\$96,171,038	\$511,706,312



Table 7. FY 2006 Current Funds Budget by Type of Funds, University of Missouri Extension

	Operations	Continuing Education	Service Operations	Self Insurance Funds	Subtotal Unrestricted E & G	Auxiliaries & Hospital Operations	Total Unrestricted	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	Total Restricted	Total Current Funds
<b>BEGINNING BALANCE</b>	\$10,013,393	-	-	-	\$10,013,393	-	\$10,013,393	\$573,700	-	\$573,700	\$10,587,093
<b>REVENUES</b>											
Student Fees	-	-	-	-	-	-	-	-	-	-	-
Financial Aid	-	-	-	-	-	-	-	(\$1,000)	(\$5,000)	(\$6,000)	(\$6,000)
Net Student Fees	-	-	-	-	-	-	-	(\$1,000)	(\$5,000)	(\$6,000)	(\$6,000)
Federal Appropriations	\$9,846,659	-	-	-	\$9,846,659	-	\$9,846,659	-	-	-	9,846,659
State Appropriations	25,623,979	-	-	-	25,623,979	-	25,623,979	-	-	-	25,623,979
Federal Grants and Contracts	-	-	-	-	-	-	-	-	2,356,396	2,356,396	2,356,396
State Grants	-	-	-	-	-	-	-	-	5,497,941	5,497,941	5,497,941
Other Grants & Contracts	-	-	-	-	-	-	-	-	645,663	645,663	645,663
Gift Income	-	-	-	-	-	-	-	-	-	-	-
Recovery of F&A	650,000	-	-	-	650,000	-	650,000	-	-	-	650,000
Endowment	-	-	-	-	-	-	-	95,425	-	95,425	95,425
Investment Income	2,000	-	-	-	2,000	-	2,000	38,825	-	38,825	40,825
Sales & Services-Educ Act/Aux	222,690	-	-	-	222,690	-	222,690	-	-	-	222,690
Miscellaneous Income	1,314,093	-	-	-	1,314,093	-	1,314,093	59,200	(650,000)	(590,800)	

Table 8. FY 2006 Current Funds Budget by Type of Funds, University of Missouri - Hospital

	Operations	Continuing Education	Service Operations	Self Insurance Funds	Subtotal Unrestricted E & G	Auxiliaries & Hospital Operations	Total Unrestricted	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	Total Restricted	Total Current Funds
<b>BEGINNING BALANCE</b>	-	-	-	-	-	\$147,574,000	\$147,574,000	\$2,627,800	-	\$2,627,800	\$150,201,800
<b>REVENUES</b>											
Student Fees	-	-	-	-	-	-	-	-	-	-	-
Financial Aid	-	-	-	-	-	-	-	-	-	-	-
Net Student Fees	-	-	-	-	-	-	-	-	-	-	-
Federal Appropriations	-	-	-	-	-	-	-	-	-	-	-
State Appropriations	-	-	-	-	-	\$22,554,583	\$22,554,583	-	-	-	\$22,554,583
Federal Grants and Contracts	-	-	-	-	-	-	-	-	-	-	-
State Grants	-	-	-	-	-	-	-	-	-	-	-
Other Grants & Contracts	-	-	-	-	-	-	-	-	-	-	-
Gift Income	-	-	-	-	-	-	-	\$1,228,565	-	\$1,228,565	1,228,565
Recovery of F&A	-	-	-	-	-	-	-	-	-	-	-
Endowment	-	-	-	-	-	-	-	25,350	-	25,350	25,350
Investment Income	-	-	-	-	-	5,397,466	5,397,466	75,760	-	75,760	5,473,226
Sales & Services-Educ Act/Aux	-	-	-	-	-	481,320,488	481,320,488	-	-	-	481,320,488
Miscellaneous Income	-	-	-	-	-	1,059,416	1,059,416	-	-	-	1,059,416
<b>TOTAL REVENUES</b>	-	-	-	-	-	\$510,331,953	\$510,331,953	\$1,329,675	-	\$1,329,675	\$511,661,628
<b>EXPENDITURES &amp; TRANSFERS</b>											
Salaries	-	-	-	-	-	\$189,941,018	\$189,941,018	\$25,000	-	\$25,000	\$189,966,018
Benefits	-	-	-	-	-	56,906,176	56,906,176	1,800	-	1,800	56,907,976
Expense and Equipment	-	-	-	-	-	-	-	-	-	-	-
Expense and Equipment	-	-	-	-	-	204,839,484	204,839,484	287,875	-	287,875	205,127,359
Capital Expenditures	-	-	-	-	-	-	-	15,000	-	15,000	15,000
Internal Sales	-	-	-	-	-	(9,806,805)	(9,806,805)	-	-	-	(9,806,805)
Employer & Employee Contributions	-	-	-	-	-	-	-	-	-	-	-
Net Expense and Equipment Expenditures	-	-	-	-	-	\$195,032,679	\$195,032,679	\$302,875	-	\$302,875	\$195,335,554
<b>TOTAL EXPENDITURES</b>	-	-	-	-	-	\$441,879,874	\$441,879,874	\$329,675	-	\$329,675	\$442,209,549
Internal Transfers	-	-	-	-	-	\$7,468,494	\$7,468,494	-	-	-	\$7,468,494
Mandatory	-	-	-	-	-	13,890,272	13,890,272	-	-	-	13,890,272
Non-Mandatory	-	-	-	-	-	47,200,000	47,200,000	-	-	-	47,200,000
<b>TOTAL EXPENDITURES AND TRANSFERS</b>	-	-	-	-	-	\$510,438,640	\$510,438,640	\$329,675	-	\$329,675	\$510,768,315
<b>ENDING BALANCE</b>	-	-	-	-	-	\$147,467,313	\$147,467,313	\$3,627,800	-	\$3,627,800	\$151,095,113
<b>Expenditures by Program Classification</b>											
Instruction	-	-	-	-	-	-	-	-	-	-	-
Research	-	-	-	-	-	-	-	-	-	-	-
Public Service	-	-	-	-	-	-	-	-	-	-	-
Academic Support	-	-	-	-	-	-	-	-	-	-	-
Student Services	-	-	-	-	-	-	-	-	-	-	-
Institutional Support	-	-	-	-	-	-	-	-	-	-	-
Operation & Maintenance	-	-	-	-	-	-	-	-	-	-	-
Scholarship & Fellowships	-	-	-	-	-	-	-	-	-	-	-
Auxiliaries	-	-	-	-	-	\$441,879,874	\$441,879,874	\$329,675	-	-	-

Table 9. FY 2006 Current Funds Budget by Type of Funds, University of Missouri - Kansas City

Operations	Continuing Education	Service Operations	Self Insurance Funds	Subtotal Unrestricted E & G	Auxiliaries &
------------	-------------------------	-----------------------	-------------------------	-----------------------------------	---------------



Table 11. FY 2006 Current Funds Budget by Type of Funds, University of Missouri - St. Louis

	Operations	Continuing Education	Service Operations	Self Insurance Funds	Subtotal Unrestricted E & G	Auxiliaries & Hospital Operations	Total Unrestricted	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	Total Restricted	Total Current Funds
<b>BEGINNING BALANCE</b>	\$14,256,895	\$1,608,055	\$40,226	-	\$15,905,176	(\$1,855,375)	\$14,049,801	\$7,513,473	-	\$7,513,473	\$21,563,273
<b>REVENUES</b>											
Student Fees	\$72,020,567	\$6,685,455	-	-	\$78,706,022	\$6,644,680	\$85,350,702	-	-	-	\$85,350,702
Financial Aid	(11,084,568)	(217,416)	-	-	(11,301,984)	(639,500)	(11,941,484)	(\$853,024)	(\$9,000,000)	(\$9,853,024)	(21,794,508)
Net Student Fees	\$60,935,999	\$6,468,039	-	-	\$67,404,038	\$6,005,180	\$73,409,218	(\$853,024)	(\$9,000,000)	(\$9,853,024)	\$63,556,194
Federal Appropriations	-	-	-	-	-	-	-	-	-	-	-
State Appropriations	49,949,023	-	-	-	49,949,023	-	49,949,023	-	-	-	49,949,023
Federal Grants and Contracts	-	-	-	-	-	-	-	-	17,325,000	17,325,000	17,325,000
State Grants	-	-	-	-	-	-	-	-	4,000,000	4,000,000	4,000,000
Other Grants & Contracts	-	-	-	-	-	-	-	-	4,500,000	4,500,000	4,500,000
Gift Income	20,600	-	-	-	20,600	350	20,950	6,009,843	-	6,009,843	6,030,793
Recovery of F&A	2,000,000	-	-	-	2,000,000	-	2,000,000	-	-	-	2,000,000
Endowment	-	-	-	-	-	-	-	2,252,474	-	2,252,474	2,252,474
Investment Income	507	-	-	-	507	-	507	28,596	-	28,596	29,103
Sales & Services-Educ Act/Aux	563,100	22,200	\$20,000	-	-	-	-	-	-	-	-

Table 12. FY 2006 Current Funds Budget by Type of Funds, University of Missouri - System Administration

	Operations	Continuing Education	Service Operations	Self Insurance Funds	Subtotal Unrestricted E & G	Auxiliaries & Hospital Operations	Total Unrestricted	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	Total Restricted	Total Current Funds
<b>BEGINNING BALANCE</b>	\$19,017,248	-	\$812,110	-	\$19,829,358	\$2,766	\$19,832,124	\$1,374,983	-	\$1,374,983	\$21,207,107
<b>REVENUES:</b>											
Student Fees	-	-	-	-	-	-	-	-	-	-	-
Financial Aid	-	-	-	-	-	-	-	-	-	-	-
Net Student Fees	-	-	-	-	-	-	-	-	-	-	-
Federal Appropriations	-	-	-	-	-	-	-	-	-	-	-
State Appropriations	\$16,559,234	-	-	-	\$16,559,234	-	\$16,559,234	\$10,236,489	-	\$10,236,489	\$26,795,723
Federal Grants and Contracts	-	-	-	-	-	-	-	-	-	-	-
State Grants	-	-	-	-	-	-	-	-	\$3,000,000	3,000,000	3,000,000
Other Grants & Contracts	-	-	-	-	-	-	-	-	-	-	-
Gift Income	200	-	-	-	200	-	200	306,785	-	306,785	306,985
Recovery of F&A	160,773	-	-	-	160,773	-	160,773	-	-	-	160,773
Endowment	257,500	-	-	-	257,500	-	257,500	59,980	-	59,980	317,480
Investment Income	8,805,000	-	-	-	8,805,000	-	8,805,000	50,068	-	50,068	8,855,068
Sales & Services-Educ Act/Aux	745,998	-	-	-	745,998	-	745,998	-	-	-	745,998
Miscellaneous Income	13,323,788	-	\$394,400	-	13,718,188	\$1,514,804	15,232,992	139,300	(160,800)	(21,500)	15,211,492
<b>TOTAL REVENUES</b>	\$39,852,493	-	\$394,400	-	\$40,246,893	\$1,514,804	\$41,761,697	\$10,792,622	\$2,839,200	\$13,631,822	\$55,393,519
<b>EXPENDITURES &amp; TRANSFERS</b>											
Salaries	\$24,998,529	-S	89,493								



Table 13. FY 2006 Current Funds Budget by Type of Funds, University of Missouri - University-Wide Resources

	Operations	Continuing Education	Service Operations	Self Insurance Funds	Subtotal Unrestricted E & G	Auxiliaries & Hospital Operations	Total Unrestricted	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	Total Restricted	Total Current Funds
<b>BEGINNING BALANCE</b>	(\$378,950)	-	-	\$37,994,557	\$37,615,607	-	\$37,615,607	\$2,150	-	\$2,150	\$37,617,757
<b>REVENUES</b>											
Student Fees	-	-	-	-	-	-	-	-	-	-	-
Financial Aid	-	-	-	-	-	-	-	(\$1,500)	-	(\$1,500)	(\$1,500)
Net Student Fees	-	-	-	-	-	-	-	(\$1,500)	-	(\$1,500)	(\$1,500)
Federal Appropriations	-	-	-	-	-	-	-	-	-	-	-
State Appropriations	\$5,374,280	-	-	-	\$5,374,280	-	\$5,374,280	-	-	-	\$5,374,280
Federal Grants and Contracts	-	-	-	-	-	-	-	-	-	-	-
State Grants	-	-	-	-	-	-	-	-	-	-	-
Other Grants & Contracts	-	-	-	-	-	-	-	-	-	-	-
Gift Income	-	-	-	-	-	-	-	-	-	-	-
Recovery of F&A	-	-	-	-	-	-	-	-	-	-	-
Endowment	1,550,000	-	-	-	1,550,000	-	1,550,000	1,400	-	1,400	1,551,400
Investment Income	15,720	-	-	\$5,603,296	5,619,016	\$10,000	5,629,016	50	-	50	5,629,066
Sales & Services-Educ Act/Aux	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous Income	(3,880,000)	-	-	5,000	(3,875,000)	-	(3,875,000)	-	-	-	(3,875,000)
<b>TOTAL REVENUES</b>	\$3,060,000	-	-	\$5,608,296	\$8,668,296	\$10,000	\$8,678,296	(\$50)	-	(\$50)	\$8,678,246
<b>EXPENDITURES &amp; TRANSFERS</b>											
Salaries	\$76,375	-	-	\$367,000	\$443,375	-	\$443,375	-	-	-	\$443,375
Benefits	21,198	-	-	108,500	129,698	-	129,698	-	-	-	129,698
Expense and Equipment											
Expense and Equipment	157,775	-	-	181,483,726	181,641,501	\$1,567,500	183,209,001	-	-	-	183,209,001
Capital Expenditures	-	-	-	-	-	-	-	-	-	-	-
Internal Sales	-	-	-	-	-	-	-	-	-	-	-

**University of Missouri System  
FY 2006 Operations Fund Budget Summary**

The Operations Fund revenue budget for the Un

Gross student fees contribute 45.9% of gross revenues, making them the largest contributor of gross revenues. State Appropriations contribute 39.2% of gross revenues. When financial aid is netted against student fees in accordance with GASB 34/35 the net student fees

**Table 16. Percentage Distribution of FY 2006 Operations Fund Expenditure Budgets by Object of Expense, by Campus**

Salaries & Wages	60.4%	62.0%	61.0%	62.9%	60.0%	57.4%	4.2%	60.5%
Staff Benefits	15.6%	18.3%	15.1%	16.9%	15.4%	16.6%	1.2%	15.8%
Total Compensation	76.0%	80.3%	76.1%	79.8%	75.4%	74.0%	5.4%	76.3%
Expense and Equipment								

Tables A1 through A7 in the appendix present the Operations Fund expenditure budgets by administrative division for each campus and system administrative unit. The tables provide

## FY 2006 Other Curators' Programs Budget Summary

The Curators receive line-itemed state appropriations from the State of Missouri for the University Hospitals & Clinics, Missouri Kidney Program, Missouri Institute of Mental Health, Alzheimer's Research, Spinal Cord Injury Research, Missouri Research and Education Network (MOREnet), State Historical Society of Missouri and the Missouri Bibliographic and Information User System (MOBIUS).

Table 18 presents summary budget data from the PeopleSoft system for University of Missouri Health Care except for University Physicians which is reported as part of the Columbia Campus. Budgets for University Hospitals & Clinics (which includes Ellis Fischel Cancer Center), Columbia Regional Hospital, and the Missouri Rehabilitation Center are included. These activities are Unrestricted Current Funds.

**Table 18. Summary of the FY 2006 Operating Budget for University of Missouri Health Care**

Columbia	Missouri
Regional	
Hospital	

Table 19 presents summary budget data for the Missouri Kidney Program, Missouri Institute of Mental Health, Alzheimer’s Research and Spinal Cord Injury Research. These programs are recorded as Restricted Current Funds.

**Table 19. FY 2006 Operating Budget Summary for the Missouri Kidney Program, the Missouri Institute of Mental Health, Alzheimer's Research and Spinal Cord Injury Research**

Missouri Kidney Program	Missouri Institute of
----------------------------	-----------------------

Table 21 presents a budget summary for the State Historical Society of Missouri and the Missouri Bibliographic and Information User System (MOBIUS). Both of these operations are agency funds.

**Table 21. FY 2006 University of Missouri Agency Fund Budgets**

	State Historical Society Fund 6030	MOBI Fund 6020
<b>BEGINNING BALANCE</b>	-	\$210,108
<b>REVENUES</b>		
State Appropriations	\$805,431	-





College/School/Division	Salaries & Wages	Staff Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory & Non-Mandatory Transfers	Total Expenditures & Transfers
VP for Outreach & Extension								
Agriculture & Natural Resources	\$7,429,861	\$2,101,047	\$2,310,794	-	\$11,841,702	(\$360,000)	-	\$11,481,702
Business & Industry	1,286,084	384,677	53,702	-	1,724,463	(40,000)	-	1,684,463
Human Environmental Sciences	4,477,601	1,356,075	484,213	-	6,317,889	(95,000)	-	6,222,889
Youth	3,763,094	1,104,668	114,239	-	4,982,001	(140,000)	-	4,842,001
Community Development	1,212,687	361,925	105,065	-	1,679,677	(123,533)	-	1,556,144
Health	61,151	18,297	3,007	-	82,455	-	-	82,455
Vet Med	126,503	37,850	3,771	-	168,124	-	-	168,124
Outreach Development Fund	-	90,000	10,000	-	100,000	1,215,000	-	1,315,000
Administration	1,076,462	322,077	20,000	-	1,418,539	-	-	1,418,539
Program Support	4,120,102	e2 e21,183,502.54	-	1,418,539	1,418,539	-	-	1,418,539

**Table A3. FY2006, Operations Fund, Original Expenditure Budget, University of Missouri - Kansas City, by Administrative Unit and Major Object of Expense**

	Salaries & Wages	Staff Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory & Non-Mandatory Transfers	Total Expenditures & Transfers
<u>College/School/Division</u>								
Chancellor								
Chancellor	\$799,896	\$240,368	\$375,671	-	\$1,415,935	-	-	\$1,415,935
Assoc VC of Public Affairs								
Public Affairs	\$1,129,717	\$322,317	\$743,021	-	\$2,195,055	(\$307,353)	-	\$1,887,702
Intercollegiate Athletics								
Intercollegiate Athletics	-	-	-	-	-	-	-	-
Vice Chancellor Student Affairs								
Campus Scholarships & Waivers	-	-	-	-	-	-	-	-
Vice Chancellor Student Affrs	\$5,162,394	\$1,432,651	\$2,151,182	-	\$8,746,227	\$201,810	\$575,000	\$9,523,037
Total VC Student Affairs	\$5,162,394	\$1,432,651	\$2,151,182	-	\$8,746,227	\$201,810	\$575,000	\$9,523,037
VC Administrative Affairs								
VC Administration & Finance	\$8,333,203	\$2,472,332	\$12,265,410	\$3,420,904	\$26,491,849	(\$345,000)	-	\$26,146,849
Campus Utilities	-	-	-	-	-	-	-	-
UMKC Rentals	-	-	-	-	-	-	-	-
UKC Rentals	-	-	-	-	-	-	-	-
Total VC Administrative Affairs	\$8,333,203	\$2,472,332	\$12,265,410	\$3,420,904	\$26,491,849	(\$345,000)	-	\$26,146,849
Campus Wide								
Campus Accounts	\$5,000	\$1,550	(\$1,105,503)	-	(\$1,098,953)	\$2,550,378	\$30,200	\$1,481,625
VC Academic Affairs								
School of Computing & Engr	\$3,877,195	\$1,101,034	\$347,766	-	\$5,325,995	(\$36,750)	-	\$5,289,245
Information Services	3,550,173	997,552	3,277,750	\$943,500	8,768,975	2,125,988	-	10,894,963
VC Academic Affairs	1,396,363	412,678	1,458,553	-	3,267,594	228,000	-	3,495,594
College of Arts & Sciences	17,587,477	3,993,997	2,493,249	106,500	24,181,223	(810,049)	\$500	23,371,674
School of Biological Sciences	4,206,430	1,122,098	2,323,304	40,000	7,691,832	(31,000)	-	7,660,832
School of Business & Pub Admin	5,261,316	1,527,541	530,181	-	7,319,038	(150,010)	-	7,169,028
Computer Sci Telecommunication	-	-	-	-	-	-	-	-
Conservatory of Music	3,998,441	901,124	328,223	55,000	5,282,788	(22,000)	-	5,260,788
School of Dentistry	12,180,662	3,499,725	2,421,988	80,000	18,182,375	(397,400)	-	17,784,975
School of Education	4,064,641	1,081,386	290,316	500	5,436,843	(20,000)	-	5,416,843
Engineering	-	-	-	-	-	-	-	-
Graduate Faculties & Research	567,673	149,900	284,500	-	1,002,073	2,750	-	1,004,823
School of Law	4,925,345	1,523,253	653,550	428,525	7,530,673	(31,985)	-	7,498,688
Libraries	3,200,078	853,734	580,164	1,807,828	6,441,804	-	-	6,441,804
School of Medicine	25,379,126	4,245,867	2,971,167	50,500	32,646,660	-	-	32,646,660
School of Nursing	2,948,490	756,759	579,203	1,500	4,285,952	(53,750)	-	4,232,202
School of Pharmacy	3,750,000	1,134,950	830,966	107,350	5,823,266	(395,575)	-	5,427,691
Office of Cultural Events	642,042	200,574	202,112	-	1,044,728	-	-	1,044,728
Institute for Human Dev	149,000	46,800	89,200	-	285,000	(185,000)	-	100,000
Total VC Academic Affairs	\$97,684,452	\$23,548,972	\$19,662,192	\$3,621,203	\$144,516,819	\$223,219	\$500	\$144,740,538
VC University Advancement								
VC for University Advancement	\$2,318,789	\$549,755	\$671,058	-	\$3,539,602	(\$39,199)	-	\$3,500,403
Total VC University Advancement	\$2,318,789	\$549,755	\$671,058	-	\$3,539,602	(\$39,199)	-	\$3,500,403
VC for Research								
Research	\$1,208,017	\$363,010	\$485,000	\$20,000	\$2,076,027	\$546,575	-	\$2,622,602
Total Expenditures & Transfers	\$116,641,468	\$28,930,955	\$35,248,031	\$7,062,107	\$187,882,561	\$2,830,430	\$605,700	\$191,318,691

**Table A4. FY2006, Operations Fund, Original Expenditure Budget, University of Missouri - Rolla, by Administrative Unit and Major Object of Expense**

	Salaries & Wages	Staff Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory & Non-Mandatory Transfers	Total Expenditures & Transfers
<u>College/School/Division</u>								
Provost								
Info Access & Tech Services	\$3,823,880	\$1,068,390	\$2,197,120	\$1,309,849	\$8,399,239	\$250,000	-	\$8,649,239
Undergrad & Grad Studies	338,084	99,217	207,879	-	645,180	48,740	-	693,920
School of Management & Info Sy	2,247,427	612,748	690,680	-	3,550,854	100,000	-	3,650,854
School of Extended Learning	1,159,583	322,984	847,452	6,000	2,336,019	(1,025,053)	-	1,310,966
Sponsored Programs	1,922,415	425,112	791,538	73,124	3,212,189	1,150,000	\$5,000	4,367,189
Enrollment Management	2,012,415	568,683	689,346	-	3,270,444	50,000	-	3,320,444
College of Arts & Sciences	11,029,065	2,848,768	1,332,902	25,400	15,236,135	439,560	-	15,675,695
School of Engineering	14,660,832	3,916,967	1,230,081	105,269	19,913,148	(254,727)	249,877	19,908,298
School of Mat, Energy, EarthR	4,657,183	1,254,236	524,538	44,780	6,480,737	249,149	-	6,729,886
Provost	550,003	155,243	868,314	-	1,573,560	81,534	-	1,655,094
	<u>\$42,400,887</u>	<u>\$11,272,348</u>	<u>\$9,379,849</u>	<u>\$1,564,422</u>	<u>\$64,617,506</u>	<u>\$1,089,203</u>	<u>\$254,877</u>	<u>\$65,961,586</u>
Chancellor								
Chancellors Office	\$511,054	\$140,685	\$160,221	-	\$811,960	-	-	\$811,960
Office of Administrative Services								
Office of Administrative Services	\$5,726,897	\$1,646,271	\$1,885,856	\$967,691	\$10,226,715	\$1,088,606	-	\$11,315,321
Office of Student Affairs								
Office of Student Affairs	\$2,693,137	\$696,666	\$1,253,715	-	\$4,643,518	\$176,833	\$77,630	\$4,897,981
Office of Univ Advancement								
Office of University Advancement	\$2,020,653	\$590,788	\$597,793	-	\$3,209,234	\$50,000	-	\$3,259,234
Campus Departments								
Chancellors Campus Dept - Camp	\$215,704	\$55,668	\$3,121,011	-	\$3,392,383	(\$4,610,412)	\$101,582	(\$1,116,447)
Total Expenditures & Transfers	<u>\$53,568,332</u>	<u>\$14,402,425</u>	<u>\$16,398,446</u>	<u>\$2,532,113</u>	<u>\$86,901,316</u>	<u>(\$2,205,770)</u>	<u>\$434,089</u>	<u>\$85,129,635</u>

Note: Columns may not add due to rounding.



**Table A6. FY2006, Operations Fund, Original Expenditure Budget, University of Missouri - System Administration, by Administrative Unit and Major Object of Expense**

College/School/Division	Salaries & Wages	Staff Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory & Non-Mandatory Transfers	Total Expenditures & Transfers
<b>VP Finance &amp; Administration</b>								
VP Finance & Administration	\$325,000	\$83,900	\$198,972	-	\$607,872	\$103,560	-	\$711,432
Internal Auditing	-	-	956,300	-	956,300	-	-	956,300
Controller	1,190,000	344,300	353,975	-	1,888,275	(112,010)	-	1,776,265
Economic Development	205,020	44,500	330,500	\$6,500	586,520	-	-	586,520
Planning & Budget	705,514	202,791	41,438	-	949,743	-	-	949,743
Management Services	3,198,188	908,600	1,147,874	1,000	5,255,662	-	\$109,862	5,365,524
Treasurer's Office	555,000	163,295	(513,885)	-	204,410	-	-	204,410
<b>Total VP Finance &amp; Admin</b>	<b>\$6,178,722</b>	<b>\$1,747,386</b>	<b>\$2,515,174</b>	<b>\$7,500</b>	<b>\$10,448,782</b>	<b>(\$8,450)</b>	<b>\$109,862</b>	<b>\$10,550,194</b>
<b>Campus Wide Departments</b>								
Campus Wide Departments	-	-	(\$2,032,837)	-	(\$2,032,837)	\$840,670	-	(\$1,192,167)
<b>General Counsel</b>								
General Counsel	\$1,016,271	\$278,157	\$396,995	-	\$1,691,423	-	-	\$1,691,423
<b>VP Academic Affairs</b>								
Academic Affairs	\$2,599,724	\$742,775	\$2,010,123	-	\$5,352,622	\$477,620	-	\$5,830,242
<b>President</b>								
President	\$1,215,312	\$335,220	\$451,059	-	\$2,001,591	(\$189,000)	-	\$1,812,591
<b>Board of Curators</b>								
Board of Curators	\$137,910	\$43,853	\$252,000	-	\$433,763	(\$137,000)	-	\$296,763
<b>Government Relations</b>								
Government Relations	\$773,291	\$217,990	\$597,272	-	\$1,588,553	(\$517,000)	-	\$1,071,553
<b>Human Resources</b>								
Human Resources	\$954,050	\$263,122	\$392,726	-	\$1,609,898	-	-	\$1,609,898
<b>Information Systems</b>								
Information Systems	\$12,123,249	\$3,615,822	\$12,239,987	\$238,775	\$28,217,833	(\$7,271,340)	\$933,657	\$21,880,150
<b>Total Expenditures &amp; Transfers</b>	<b>\$24,998,529</b>	<b>\$7,244,325</b>	<b>\$16,822,499</b>	<b>\$246,275</b>	<b>\$49,311,628</b>	<b>(\$6,804,500)</b>	<b>\$1,043,519</b>	<b>\$43,550,647</b>

Note: Columns may not add due to rounding.

**Table A7. FY 2006, Operations Fund, Original Expenditure Budget, University of Missouri - University Wide Resources, by Administrative Unit and Major Object of Expense**

College/School/Division	Salaries & Wages	Staff Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory & Non-Mandatory Transfers	Total Expenditures & Transfers
<b>University Wide Resources</b>								
University Wide Resources	\$76,375	\$21,198	\$157,775	-	\$255,348	\$2,131,600	(\$584,211)	\$1,802,737

Note: Columns may not add due to rounding.

Table A8. FY2006 Operations Fund, Budgeted Expenditures by Program by

Table A9. FY2006 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - Columbia

	Salaries & Wages	Staff Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory & Non-Mandatory Transfers	Total Expenditures & Transfers
<b>INSTRUCTION</b>								
General Academic Instruction	\$145,516,937	\$36,505,707	\$19,405,996	\$3,780,775	\$205,209,415	(\$11,546,905)	\$94,933	\$193,757,444
Community Education	894,774	236,860	771,295	15,780	1,918,709	1,523,431	20,609	3,462,749
Off Campus Instruction	2,500	733	100,000	-	103,233	(650,000)	-	(546,767)
<b>TOTAL INSTRUCTION</b>	\$146,414,211	\$36,743,300	\$20,277,291	\$3,796,555	\$207,231,357	(\$10,673,474)	\$115,542	\$196,673,426
<b>RESEARCH</b>								
Institutes & Research Centers	\$14,732,804	\$3,622,834	\$4,182,900	\$929,938	\$23,468,476	\$1,979,405	-	\$25,447,881
Individual or Project	\$4,860,820	\$1,121,550	\$1,316,260	\$1,480,010	\$8,778,640	\$2,141,032	-\$979,405	\$10,931,267



Table A10. FY2006 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri Extension

	Salaries & Wages	Staff Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory &
--	------------------	----------------	--------------------------	----------------------	--------------------	--------------------	-------------

Table A11. FY2006 Operations Fund

Table A12. FY2006 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - Rolla

	Salaries & Wages	Staff Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory & Non-Mandatory Transfers	Total Expenditures & Transfers
<b>INSTRUCTION</b>								
General Academic Instruction	\$31,239,054	\$8,484,393	\$4,456,881	\$504,207	\$44,684,535	\$2,950,204	-	\$47,634,739
Community Education	751	149	113,495	-	114,395	-	-	114,395
Off Campus Instruction	680,609	88,742	50,150	-	819,502	(929,727)	\$249,877	139,651
<b>TOTAL INSTRUCTION</b>	<b>\$31,920,414</b>	<b>\$8,573,285</b>	<b>\$4,620,527</b>	<b>\$504,207</b>	<b>\$45,618,432</b>	<b>\$2,020,477</b>	<b>\$249,877</b>	<b>\$47,888,785</b>
<b>RESEARCH</b>								
Institutes & Research Centers	\$1,248,345	\$239,943	\$380,547	\$64,000	\$1,932,834	(\$10,000)	-	\$1,922,834
Individual or Project Research	1,149,059	0, or DCr\$380,500( )-10( )TJ	11.54 0 Td (5)-10(0)-10(1)-10(5)1(0)TJ	-3.223 0 Td ( )-1tO SE				-

Table A13. FY2006 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - St. Louis

Salaries &

Table A14. FY2006 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - System Administration

	Salaries & Wages	Staff Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory & Non-Mandatory Transfers	Total Expenditures & Transfers
<b>INSTRUCTION</b>								
General Academic Instruction	-	-	-	-	-	-	-	-
Community Education	-	-	-	-	-	-	-	-
Off Campus Instruction	-	-	-	-	-	-	-	-
<b>TOTAL INSTRUCTION</b>	-	-	-	-	-	-	-	-
<b>RESEARCH</b>								
Institutes & Research Centers	-	-	-	-	-	-	-	-
Individual or Project Research	-	-	-	-	-	-	-	-
<b>TOTAL RESEARCH</b>	-	-	-	-	-	-	-	-
<b>PUBLIC SERVICE</b>								
Community Services	\$5,305,770	\$1,560,959	\$5,340,532	\$14,390	\$12,221,651	\$9,181,528	-	\$21,403,179
Cooperative Extension Services	-	-	-	-	-	-	-	-
<b>TOTAL PUBLIC SERVICE</b>	\$5,305,770	\$1,560,959	\$5,340,532	\$14,390	\$12,221,651	\$9,181,528	-	\$21,403,179
<b>ACADEMIC SUPPORT</b>								
Libraries	\$1,047,908	\$312,632	\$4,266,652	-	\$5,627,192	-	-	\$5,627,192
Museum & Galleries	-	-	-	-	-	-	-	-
Education Media Services	1,050,329	304,217	1,795,602	50,003	3,200,151	-	-	3,200,151
Ancillary Support	881,930	259,936	294,554	-	1,436,420	(\$9,911,056)	\$30,000	(8,444,636)
Acad Admin & Personnel Development	1,487,443	436,714	1,865,465	-	3,789,622	(1,566,497)	273,618	2,496,743
<b>TOTAL ACADEMIC SUPPORT</b>	\$4,467,610	\$1,313,499	\$8,222,273	\$50,003	\$14,053,385	(\$11,477,553)	\$303,618	\$2,879,450
<b>STUDENT SERVICES</b>								
Student Services Admin	\$945,758	\$283,727	\$392,720	-	\$1,622,205	(\$1,612,205)	-	\$10,000
Social & Cultural Development	-	-	-	-	-	-	-	-
Counseling & Career Guidance	-	-	-	-	-	-	-	-
Financial Aid Administration	-	-	-	-	-	-	-	-
Student Health Services	-	-	-	-	-	-	-	-
Intercollegiate Athletics	-	-	-	-	-	-	-	-
Student Admission & Records	-	-	6,000	-	6,000	-	-	6,000
<b>TOTAL STUDENT SVCS</b>	\$945,758	\$283,727	\$398,720	-	\$1,628,205	(\$1,612,205)	-	\$16,000
<b>INSTITUTIONAL SUPPORT</b>								
Executive Management	\$3,490,308	\$975,731	\$518,383	-	\$4,984,422	(\$198,050)	-	\$4,786,372
Fiscal Operations	2,297,869	673,356	1,962	-	2,973,187	(1,024,898)	-	1,948,289
Gen Administrative Services	6,472,012	1,870,202	969,420	\$175,382	9,487,016	(1,026,698)	\$651,539	9,111,857
Public Relations & Development	1,413,327	388,603	1,005,689	6,500	2,814,119	(646,624)	-	2,167,495
<b>TOTAL INSTITUTIONAL SUPPORT</b>	\$13,673,516	\$3,907,892	\$2,495,454	\$181,882	\$20,258,744	(\$2,896,270)	\$651,539	\$18,014,013
<b>OPERATIONS &amp; MAINTENANCE OF PLANT</b>								
Physical Plant Administration	\$605,875	\$178,248	(\$44,480)	-	\$739,643	-	-	\$739,643
Building Maintenance	-	-	400,000	-	400,000	-	-	400,000
Custodial Services	-	-	-	-	-	-	-	-
Landscape & Grounds Maintenance	-	-	-	-	-	-	-	-
Fuel & Utility Purchases	-	-	-	-	-	-	-	-
Architecture/Engineering	-	-	-	-	-	-	-	-
Fuel & Utility Generated	-	-	-	-	-	-	-	-
Building Repairs	-	-	-	-	-	-	-	-
Equipment Repairs	-	-	-	-	-	-	-	-
<b>TOTAL OPERATION &amp; MAINT-PLANT</b>	\$605,875	\$178,248	\$355,520	-	\$1,139,643	-	-	\$1,139,643
<b>SCHOLARSHIPS</b>								
Scholarships	-	-	\$10,000	-	\$10,000	-	-	\$10,000
Fellowships	-	-	-	-	-	-	-	-
<b>TOTAL SCHOLARSHIPS</b>	-	-	\$10,000	-	\$10,000	-	-	\$10,000
<b>TOTAL OPERATING EXPENDITURES</b>	\$24,998,529	\$7,244,325	\$16,822,499	\$246,275	\$49,311,628	(\$6,804,500)	\$955,157	\$43,462,285
<b>TRANSFERS</b>								
Mandatory Transfers	-	-	-	-	-	-	-	-
Non-Mandatory Transfers	-	-	-	-	-	-	\$88,362	\$88,362
<b>TOTAL TRANSFERS</b>	-	-	-	-	-	-	\$88,362	\$88,362
<b>TOTAL EXPENDITURES &amp; TRANSFERS</b>	\$24,998,529	\$7,244,325	\$16,822,499	\$246,275	\$49,311,628	(\$6,804,500)	\$1,043,519	\$43,550,647

Note: Columns may not add due to rounding.

Table A15. FY2006 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - University Wide Resources

	Salaries & Wages	Staff Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory & Non-Mandatory Transfers	Total Expenditures & Transfers
<b>INSTRUCTION</b>								
General Academic Instruction	-	\$7,548	\$7,800	-	\$15,348	-	-	\$15,348
Community Education	-	-	-	-	-	-	-	-
Off Campus Instruction	-	-	-	-	-	-	-	-
<b>TOTAL INSTRUCTION</b>	-	\$7,548	\$7,800	-	\$15,348	-	-	\$15,348
<b>RESEARCH</b>								
Institutes & Research Centers	-	-	-	-	-	-	-	-
Individual or Project Research	-	-	-	-	-	\$2,120,000	-	\$2,120,000
<b>TOTAL RESEARCH</b>	-	-	-	-	-	\$2,120,000	-	\$2,120,000
<b>PUBLIC SERVICE</b>								
Community Services	-	-	-	-	-	-	-	-
Cooperative Extension Services	-	-	-	-	-	-	-	-
<b>TOTAL PUBLIC SERVICE</b>	-	-	-	-	-	-	-	-
<b>ACADEMIC SUPPORT</b>								
Libraries	-	-	-	-	-	-	-	-
Museum & Galleries	-	-	-	-	-	-	-	-
Education Media Services	-	-	-	-	-	-	-	-
Ancillary Support	-	-	-	-	-	-	-	-
Acad Admin & Personnel Development	\$76,375	\$13,650	\$29,975	-	\$120,000	(\$120,000)	\$500,000	\$500,000
<b>TOTAL ACADEMIC SUPPORT</b>	\$76,375	\$13,650	\$29,975	-	\$120,000	(\$120,000)	\$500,000	\$500,000
<b>STUDENT SERVICES</b>								
Student Services Admin	-	-	-	-	-	-	-	-
Social & Cultural Development	-	-	-	-	-	-	-	-
Counseling & Career Guidance	-	-	-	-	-	-	-	-
Financial Aid Administration	-	-	-	-	-	-	-	-
Student Health Services	-	-	-	-	-	-	-	-
Intercollegiate Athletics	-	-	-	-	-	-	-	-
Student Admission & Records	-	-	-	-	-	-	-	-
<b>TOTAL STUDENT SVCS</b>	-	-	-	-	-	-	-	-
<b>INSTITUTIONAL SUPPORT</b>								
Executive Management	-	-	-	-	-	-	-	-
Fiscal Operations	-	-	\$120,000	-	\$120,000	\$131,600	(\$1,084,211)	(\$832,611)
Gen Administrative Services	-	-	-	-	-	-	-	-
Public Relations & Development	-	-	-	-	-	-	-	-
<b>TOTAL INSTITUTIONAL SUPPORT</b>	-	-	\$120,000	-	\$120,000	\$131,600	(\$1,084,211)	(\$832,611)
<b>OPERATIONS &amp; MAINTENANCE OF PLANT</b>								
Physical Plant Administration	-	-	-	-	-	-	-	-
Building Maintenance	-	-	-	-	-	-	-	-
Custodial Services	-	-	-	-	-	-	-	-
Landscape & Grounds Maintenance	-	-	-	-	-	-	-	-
Fuel & Utility Purchases	-	-	-	-	-	-	-	-
Architecture/Engineering	-	-	-	-	-	-	-	-
Fuel & Utility Generated	-	-	-	-	-	-	-	-